

**An Integrated Framework  
for the  
Design of Optimal Web Banners**

Lili Hai and Lan Zhao

Department of Mathematics and Computer Information Science  
SUNY/College at Old Westbury  
Old Westbury, New York 11568

and

Anna Nagurney  
Isenberg School of Management  
University of Massachusetts  
Amherst, Massachusetts 01003

April 2008; revised February 2009 and September 2009

To appear in *Netnomics*

**Abstract:** In this paper, we present an integrated framework for the optimization of Internet banner advertising. The framework consists of three parts: statistical predictive modeling on web data, optimization through mixed integer programming, and the use of information repository technology. The integrated, quantitative approach allows for the automatic improvement of banner advertising strategies and nonintrusive personalized advertising at a variety of banner display levels.

**Key Words:** Web marketing, Banner design, Internet advertising, Optimization, Statistical analysis, Mixed integer programming.

## 1. Introduction

Banners are a way of advertising on Internet websites and by email. They are advertisements displayed at a certain position of a webpage during certain times for web visitors to click. To browse the products, visitors enter the company's website through the URL embedded in banners. Banners help advertisers to meet such marketing objectives as branding, increasing product awareness and/or revenue, etc. The banner visitors' browsing behavior can be recorded and made available to the advertiser on a weekly basis. This banner measurability enables the evaluation of banner performance. Many websites accept banner advertising. In fact, it is the major revenue source for most portals and content publishers (Gauzente and Ranchhod (2001)). Banner advertising is charged on a "per activity" basis; commonly accepted activities are the number of times a banner is viewed (the impression) or click-through (Kazienko and Adamski (2007)).

While banner advertising has become prevalent, consumers have also become more selective. Indeed, the banners' click-through rate, which is the ratio of the number of click-throughs to the number of exposures (times that the banner is shown to Internet surfers), has declined precipitously to an average of less than one-half percent. In order to be fully effective with banners, a scientifically sound approach using real time data is needed to determine an *optimal* design (see also Chatterjee, Hoffman, and Novak (2003), Mitchell and Valenzuela (2005), and Chandon and Chtourou (2005)).

This paper discusses how to use a statistical predictive technique and optimization methods to exploit the richness of data collected on banner visitors' activities (called web data in this paper) in order to achieve the goal of optimizing the banner designs. The optimization procedure begins with establishing a banner information repository that complies with database technology. The repository contains the following data:

1. banners organized, by id, for a variety of clusters of visitors;
2. the components of banners such as color, keywords, size, position, publisher name, embedded URL, etc.;
3. the click-through rate of each banner.

The above data may change for each advertising cycle. After the establishment of the information repository, the statistical predictive model is constructed based on the data. It not only identifies the significant components, but also quantifies the contribution of each component to the click-through rate of a banner. The predictive model sets click-through rate as the function of banner components. Finally, mixed integer programming is used to maximize the click-through rate as a function of the feasible set of components. In this special banner repository, the optimized banners or sets of their components for different clusters are created according to the results of the model solution and used in the next advertising cycle. The benefits of this method are that it allows one to systematically improve banner advertising by capturing the dynamics of browsers (Kazienko and Adamski (2007)) and to “unintrusively” personalize web advertising (Tomlin (2000)) at the cluster-level.

In this paper, we target the very first step of Internet advertising – that of *banner design* using the tools of statistical analysis and optimization. Optimization has been increasingly used in Internet marketing. In Zhao and Nagurney (2005), optimal Internet advertising strategies for allocating an ad budget to websites was modeled as a network optimization problem, along with a special-purpose algorithm for the computation of the optimal solution. In Zhao and Nagurney (2008), the network optimization modeling framework was expanded to model Internet advertising competition in which multiple firms maximize their own ad effects within their limited marketing budgets. In that paper, an *elastic* Internet marketing budget was introduced in order to conjoin the online and offline marketing strategies. Consequently, the multifirm competitive equilibrium problem was modeled as a Nash equilibrium with network structure.

The current paper is organized as follows: In Section 2, we provide some background on banner advertising in the context of mainstream Internet technology. Then, the optimization model is presented in Section 3. Section 4 demonstrates how to build the model by use of a statistical predictive method. In Section 5, we introduce the banner information repository. Finally, in Section 6, we draw our conclusions and lay out our future research.

## 2. The Background

There are two or three distinct types of participants involved in the business of web advertising: an *advertiser*, which is the company that wishes to post advertisements, usually, the banners, on the Internet through some popular websites such as Yahoo!, Google, AOL, etc., and *publishers*, which are the said websites that the banners exist on. The advertiser usually also has its own website and uses banner ads to pursue expanded e-marketing. Sometimes, a *broker* works between the two as an intermediary agent.

We first briefly overview some technologies used in the industry. Google AdSense is a tool to display relevant ads on a webpage. With this tool, the content of a webpage is analyzed to determine a list of one or more topics associated with that webpage. An advertisement, submitted by advertisers, is considered to be relevant to that webpage if it is associated with keywords belonging to the list of one or more topics. One or more of these relevant advertisements may be provided for rendering in conjunction with the webpage or related webpages. The methods used are a series of searching and matching techniques (Anderson et al. (2006)). On July 2, 2007 Yahoo! launched its patent-pending tool, Yahoo! SmartAds (2007), to enhance its online advertising effectiveness. SmartAds takes advertisers' creative campaign elements, automatically converts the elements and offerings into highly customized and relevant display ads by delivering banner ads according to the web surfer's age, gender, location and online activities. Although the methodology behind SmartAds is not fully known by the public and the academic community, people believe that it uses behavioral, demographic and geographic segmentation capabilities for targeting (cf. Story (2007)). SmartAds is currently in its pioneer stage where only Yahoo's travel portal is using it.

In the academic community, there have been efforts devoted to studying banner advertising via linear programming or by data mining methods. In Chickering and Heckerman (2003), to maximize the click-through rate, given inventory-management constraints in the form of advertisement quotas, a system using predictive segments, in conjunction with a linear program to perform the constrained optimization, is developed. The system determines the revenue-optimal advertisement schedules under a wide variety of pricing models for the purpose of attracting advertisers (see also Amiri and Menon (2004)). Kazienko and Adamski

(2007) created the AdROSA system for automatic web banner personalization, which integrates web usage and content mining techniques to reduce user input and to respect users' privacy. While those publications, which focus on when and how to publish banners to maximize marketing efforts, are based on the assumption that the banners are well-designed, the research in this paper focuses instead on the optimization and personalization of banner design.

The issue of composing optimal banner ads had not received much attention in either the academy or industry until recently with an example being Yahoo! SmartAds (Lohtia, Donthu, and Hershberger (2003)). The dominant perspective, however, even in the case of Yahoo's SmartAds, for achieving the best ads efficiently is how to take advantage of searching technologies employed by Search Engines (Langville and Meyer (2006)).

This paper tries to address the issue from an entirely different angle. Our approach is based on the idea of experimental design. Experimental designs are often touted as the most rigorous of all research designs to approximate truth about inferences regarding cause-effect relationships (Trochim (2006)). This approach quantifies the effect of each factor on the dependent variable, as well as the effects of interaction between factors on the dependent variable. Experimental design techniques have been long applied in other fields such as pharmaceutical research and are showing their potential in marketing (Almquist and Wyner (2001), Yoon (2003)). We are adapting this technique and furthering this approach by combining it, with mathematical programming, to identify optimal Internet banner ads designs.

Currently, the banner design practice of many companies is to create many banners for different occasions, products, or populations. For any given occasion, the conventional procedure is to first design a group of banners and then to submit to publishers to have them placed on different web locations and time segments. These banners usually promote certain products specifically targeted at a certain population demographic. Then, the statistical data about each published banner such as the publisher (portal) name, the components used in the banner, and the click-through rate are recorded by publishers and kept by advertisers. By analyzing the data using a variety of methods, marketers identify "good" banners for improvement, and web designers create the banners for the next round of advertising. Tra-

ditionally, a “good” banner is one which obtains a high click-through rate during a specified time period. One drawback of this scheme is that a choice is made only among already created banners which are just a few in total potentials, and advertisers cannot pinpoint the factors that contribute to success; hence, there is a lack of information regarding the direction for improvement. Another drawback of this scheme is the need for large amounts of banner stocking. As a company’s business evolves, various banners made by combinations of different design elements are accumulated. They are kept in inventory waiting to be selected in the future. This causes difficulty in database management, since it is well-known that the number of possible combinations of elements is, combinatorially, much greater than the number of elements themselves.

Our approach is based on the fact that the success of a banner is dependent on the collective contributions of all the elements in a banner. We first decompose banners into consistent components such as: meaning, size, color, timing, position, image, keywords, URL, etc. Secondly, we quantify the contribution of each element, and identify the effective factors. Thirdly, we search for the *best* combined effect, rather than identify simply “good” banners as is currently done in practice. This task can be accomplished through the combination of optimization, statistical modeling, and Internet technology. Since the second step depends on continuously collecting information from the web, the second and third steps should be repeated to allow the new banner design to reflect the most recent banner usage. This dynamic, cyclical self-learning scheme helps to enhance banner personalization and alleviates the burden of banner inventory management. It also can provide the selected optimized banner components to publishers that design banners by combining visitors’ information with the banner data from the advertisers’ databases.

### 3. The Optimization Model

A banner is composed of many fundamental elements such as: color, size, position, keywords, etc., and is rectangular in shape. How these elements are integrated is vital to consumers' perceptions and is directly related to their response rates. The purpose of our proposed mathematical optimization model is to construct a formulation, whose solution will yield the optimal combination among all possible choices that maximizes the consumers' response rate. Since some of the elements, such as keywords, take on discrete values, while others, such as size, take on continuous values, the mathematical model is, therefore, a mixed integer programming problem.

We first lay out the variables involved in the model. It is assumed that there is one dependent variable. Based on the advertiser's business objectives, it could be the click-through rate, the purchase rate, or the revenue generated by clicking through the banner. If the purpose of displaying the banner is for brand awareness, then the click-through rate is the appropriate dependent variable; if the purpose is to generate revenue, then the purchase rate will serve the purpose. Without loss of generality, in this paper, we use click-through rate as the dependent variable in the model.

Independent variables are summarized in Table 1. Each combination of these values of variables will yield a different banner which will perform differently. Each variable has its own contribution to the banner's performance. This contribution can be quantified through the statistical predictive model which will be discussed in detail in Section 4. The list can be expanded depending upon how subtle/detailed a banner is. In general, we assume that there are  $I$  continuous variables, a total of  $J$  binary and discrete value variables, and  $K$  categorical variables in our model and use  $A_I$  to denote the set of the variables' sub-indices for continuous variables,  $B_J$  for binary variables, and  $C_K$  for categorical variables. Thus, we let  $x_l$ ;  $l \in A_I \cup B_J$  denote numerical variables, and we let  $X_k$ ;  $k \in C_K$  denote the categorical variables.

Table 1: Independent Variables

Variable Name and Description	Notation	Type	Possible Values
Time span for banner to be displayed	$x_1$	continuous	$0 \leq x_1 \leq T$
Yellow component of the color	$x_2$	continuous	$0 \leq x_2 \leq 255$
Blue component of the color	$x_3$	continuous	$0 \leq x_3 \leq 255$
red component of the color	$x_4$	continuous	$0 \leq x_4 \leq 255$
Size of the banner - $x$ axis	$x_5$	discrete	$0 \leq x_5 \leq L$ in pixels
Size of the banner - $y$ axis	$x_6$	discrete	$0 \leq x_6 \leq M$ in pixels
Position of the banner on the website	$X_7$	categorical	shopping page, email page, homepage, ...
Days to launch	$X_8$	categorical	Monday, Tuesday, Wednesday, ...
Animated or not animated	$x_9$	binary	Yes (y) or No (n)
Branded or not branded	$x_{10}$	binary	Yes (y) or No (n)
Tracking URL behind banner	$X_{11}$	categorical	http://www.1800flowers.com/dataset.do?dataset=10756
Keywords/message	$X_{12}$	categorical	"Sale!" "Holiday Shop" "10% off!" ...
Images	$X_{13}$	categorical	products, people, ...
Publisher	$X_{14}$	categorical	AOL, Yahoo, Netscape
...	...	...	...

Suppose that there are  $N_k$  elements in the set  $S_k$  where categorical variable  $X_k$ ;  $k \in C_K$  chooses values from. Then, let  $x_k$  denote special ordered sets of type one (SOS1) where  $x_k(i) = 1, x_k(j) = 0; \forall j \neq i; j = 1, 2, \dots, N_k$  if element  $i$  in set  $N_k$  is used. Special ordered sets are a feature available in mixed integer programming (MIP) software packages to help model certain situations in a way that allows for efficient problem solution; see, e.g., Dash Optimization (2002).

Thus, each categorical variable will generate a SOS1. Hence, the total number of variables in the optimization model would be  $I+J+C_K$  with  $I$  continuous variables,  $J$  binary/discrete variables, and  $C_K$  SOS1 variables.

If  $c_j$ ;  $j \in A_I \cup B_J$  is the contribution of one unit of variable  $x_j$  to the click-through rate, and  $c_k \in R^{N_k}$  is the vector of coefficients presenting contribution of variable  $x_k$ ;  $k \in C_K$  to the click-through rate, then the optimization model may be expressed as:

$$\text{Maximize } Z = \sum_{j \in A_I \cup B_J} c_j x_j + \sum_{k \in C_K} c_k x_k, \quad (1)$$

$$\sum_{j \in A_I \cup B_J} b_j x_j + \sum_{k \in C_K} b_k x_k \leq B \quad (2)$$

such that:

$$l_j \leq x_j \leq u_j; \quad j \in A_I \cup B_J, \quad (3)$$

$$x_j \text{ integer}; \quad j = 5, 6, \quad (4)$$

$$x_k \text{ SOS1 of size } N_k; k \in C_K, \quad (5)$$

where (2) is the budget constraint;  $B$  denotes the amount of financial resources available;  $b_j$  is the price/cost associated per unit of  $x_j$ ;  $j \in A_I \cup B_J$ , and  $b_k$  is the price/cost vector associated with  $x_k$  for  $k \in C_K$ ; which is determined by the formula established in the business contract between publishers and advertisers according to banners elements such as size, duration, and popularity of pages where a banner is reside at.  $c_j$  or  $c_k$ , on the other hand, are determined by analyzing banners' performance data, with such methods as neural network analysis or multivariable regression analysis. The latter one will be discussed in detail in Section 4. In constraint (3),  $l_j$  is nonnegative and is the lower bound on the value of  $x_j$  and  $u_j$  is its upper bound. Constraint (4) guarantees that the variables  $x_5$  and  $x_6$  take on integer (discrete) values. In marketing practice, depending on the business rule, constraints may be different from the above, but the basic structure and principles are captured by (1) – (5), that is, they are treated as linear constraints.

Problem (1) – (5) is a mixed integer programming problem. A banner usually contains more than 10 categorical variables, some of which have hundreds of values which translate to hundreds of binary variables. Fortunately, most software packages, such as SAS/OR, are able to take advantage of SOS1 structure of these binary variables to reduce the complexity of the math programming model. If the computed optimal solution is:  $x_j^*$ ;  $j \in A_I \cup B_J$ ;  $x_k^*$ ;  $k \in C_K$ , then the best banner is the composition of the components of the solution.

Table 2: Data Collected from the Web Log

B.ID	Z(%)	$x_1$	$x_2$	...	$x_5$	$x_6$	...	$x_9$	$x_{10}$	$X_{11}$	$X_{12}$	$X_{13}$	$X_{14}$	...
b1	0.03	11	150	...	120	60	...	n	y	gift.asp	on sale	flw1	AOL	...
b2	0.12	11	150	...	120	60	...	y	y	gift.asp	on sale	flw1	ICQ	...
b3	0.03	11	150	...	120	60	...	y	n	gift.asp	on sale	flw2	AOL	...
b4	0.24	11	150	...	120	60	...	n	n	gift.asp	on sale	vase1	ICQ	...
b5	0.07	21	120	...	468	60	...	n	y	gift.asp	holiday	vase1	YAHOO	...
b6	0.03	21	120	...	468	60	...	y	n	prod.asp	holiday	fluit1	ICQ	...
b7	0.07	21	120	...	468	60	...	y	y	prod.asp	holiday	fluit1	YAHOO	...
b8	0.03	21	120	...	468	60	...	y	n	prod.asp	holiday	heart1	ICQ	...
b9	0.23	30	120	...	468	60	...	n	n	prod.asp	20% off	heart1	AOL	...
b10	0.08	30	80	...	468	60	...	y	n	prod.asp	20% off	heart1	YAHOO	...
b11	0.21	30	80	...	468	60	...	y	y	prod.asp	20% off	heart1	AOL	...
b12	0.03	30	80	...	468	60	...	y	y	/0/1/0/0	20% off	heart1	ICQ	...
b13	0.06	30	40	...	468	60	...	y	y	/0/1/0/0	20% off	flw2	YAHOO	...
b14	0.07	30	40	...	468	60	...	n	n	/0/1/0/0	20% off	product 2	YAHOO	...
b15	0.21	30	40	...	468	60	...	n	n	/0/1/0/0	20% off	product 2	AOL	...
b16	0.03	30	40	...	468	60	...	n	y	shop.com	20% off	product 2	ICQ	...
b17	0.05	30	40	...	468	60	...	y	n	shop.com	20% off	animal 1	YAHOO	...
b18	0.07	30	60	...	234	60	...	n	y	shop.com	20% off	animal 1	AOL	...
b19	0.11	30	60	...	234	60	...	n	y	shop.com	20% off	animal 1	YAHOO	...
b20	0.06	30	60	...	234	60	...	n	y	shop.com	20% off	animal 1	AOL	...

In the next section, we discuss how the objective function (1) is constructed as a result of a predictive statistical model.

#### 4. The Statistical Predictive Model

The advertising/marketing cycle of an Internet company consists of:

1. the creation of initial banners and their placement in Internet markets;
2. the collection of performance data;
3. the improvement of banner design based on historic data.

It is on this third step that the statistical predictive and optimization technique is applied. Table 2 shows the typical data structure needed to build the predictive statistical model, where  $B\_ID$  represents an individual banner that is composed of  $x_1, x_2, \dots, X_{11}, \dots, X_{14}, \dots$  elements; the exposures and the number of click-throughs for each banner are kept in the web log and the  $Z$  value, the click-through rate, are computed by click-through/exposures.

There exists some inherent relationship among the variables  $Z$  and  $x_i$  and  $X_i$ ;  $i =$

1, 2, 3, . . . . The statistical aspect of the problem then becomes one of arriving at the best estimate of the relationship between the variables. The most common and intuitive method used in industry is the regression method, which searches for the regression equation fit to the set of experimental data such as that in Table 2.

Upon inputting the data according to the specified format, statistical software, such as SAS (cf. SAS Institute Inc. (1999a, b)), can accomplish the following: (1) determine the linearly independent variables entering the regression equation; (2) determine the value of the unit contribution  $c_j$  and  $c_k$  of each independent variable to the click-through rate  $Z$ .

As a result, a regression equation

$$\hat{Z} = \sum_{j \in A_I \cup B_J} c_j x_j + \sum_{k \in C_K} c_k x_k \quad (6)$$

is built, which predicts the expected value of  $Z$  (denoted as  $\hat{Z}$ ) as a function of the independent variables  $x_j$ ;  $j \in A_I \cup B_J$  and  $x_k$ ;  $k \in C_K$ . Thus, the objective function of the optimization model (1) – (5) is obtained.

In the following example, we use simplified data, but derived from reality, to further demonstrate the procedure of building the predictive statistical model.

*Example 1:*

In this example, there are 234 banners that yield a different click-through rate  $Z$  logged in 234 records. The banners are composed of elements as follows:

Days of displaying:  $x_1$  in (0, 30);

Length of banner:  $x_5$  in [80, 468] in pixels;

Width of banner:  $x_6$  in [20, 240] in pixels;

Positions:  $X_7$  in {5.0 Email, EMAIL, FF, Homepage, Public, ROS, ROS - Budd, Run of AIM, Webmail};

Weekdays to launch banner:  $X_8$  in {Monday, Tuesday, Wednesday, Thursday, Friday, Saturday, Sunday};

Animated:  $x_9$  in {0, 1};

Branded:  $x_{10}$  in {0, 1};

Track URLs:  $X_{11}$  in {U1, U2, . . . , U13};

Portals:  $X_{14}$  in {AOL, AIM, ICQ, Netscape}.

Regression analysis (obtained with SAS *proc reg*; see SAS Institute Inc. (1999a, b)) shows that

$$\begin{aligned}\hat{Z} = & -0.07202 + 0.00121x_6 - 0.21044x_7 + 0.01763x_8^3 \\ & + 0.02942x_8^5 + 0.02484x_{11}^5 + 0.03705x_{11}^6 + 0.05248x_{11}^7 + 0.07337x_{11}^8 \\ & + 0.09460x_{11}^9 + 0.10388x_{11}^{10} + 0.11499x_{11}^{11} + 0.14194x_{11}^{12} + 0.23721x_{11}^{13} \\ & + 0.00639x_{14}^1 + 0.00480x_{14}^2 + 0.02388x_{14}^3.\end{aligned}$$

Based on this data, the predictive model shows that the click-through rate is affected by the variables entering the regression equation, such as URLs ( $x_{11}^i; i = 1, 2, 3, \dots, 13$ ), the width of the banner ( $x_6$ ), and the weekdays ( $x_8^i; i = 1, 2, 3, \dots, 7$ ) to launch the banners. The variables, such as days of displaying, animated, branded, length of banner, etc. have negligible effects, and, hence, do not enter the equation. If ‘Public’ position is chosen for a banner, then the click-through rate would be decreased by 0.21044; if Friday is chosen against Monday, the click-through rate would be increased by 0.02942.

The model was obtained with the combination of business rules and statistics principles. We first used the stepwise option in SAS *proc reg* to identify the entering variables. Then, we, purposely, forced some of statistically insignificant variables, such as the portals AOL and AIM, into the model because of their business significance. The model’s overall significance is  $F = 36.85$ ,  $p < .0001$ , with  $R^2 = 0.73$ . The stepwise option instructs SAS *proc reg* to do a sequence of regression trials. The analysis starts at one independent variable. Then, at each trial, it examines each of the independent variables, the variable that meets the significance criteria and maximizes the fit of the model (mainly  $R^2$  value) is added to the model or otherwise deleted from the model. The variables deleted from the model are negligible in terms of their contribution to the dependent variable or sensitivity to  $R^2$  value or their significant level in the model. In this particular example, the analysis is completed after 15 trials and the significance criterion for the entering variable is set by SAS *proc reg* automatically to be  $p = 0.15$ .

Ideally, the best banner would be composed by the most positive influential factors:

$$\text{width}=240, \text{ weekday}=\text{Friday}, \text{ URL}=\text{U13}, \text{ portal}=\text{ICQ}.$$

It may contain variables, as necessary, that are not in the regression equation since they have no statistically important impact on the the banner's performance; it should avoid taking negative factors such as position=Public. The expected click-through rate for an optimal banner is 0.5037.

However, the company is bound by constraints. The most formidable one is the budget. Therefore, the optimization method is then used to find an optimal solution.

*Example 2:*

$$\begin{aligned} \text{Maximize } Z = & -0.07202 + 0.00121x_6 - 0.21044x_7 \\ & + (0.01763, 0.02942)x_8 \\ & + (0.02484, 0.03705, 0.05248, 0.07337, 0.09460, 0.10388, 0.11499, \\ & 0.14194, 0.23721)x_{11} \\ & + (0.00639, 0.00480, 0.02388)x_{14} \end{aligned}$$

subject to:

$$(2, 4, 8)x_{14} + x_7 + 0.1x_6 + (2, 4)x_8 \leq 14, \quad (7)$$

$$20 \leq x_6 \leq 240 \quad (8)$$

$$x_8, x_{11}, x_{14} \text{ SOS1 of size } 2, 9, 3 \text{ respectively} \quad (9)$$

This example is created for purposes of mathematical explanation. In reality, the budget constraint (7) is created based on the contract with the banner publisher; constraint (9) guarantees the mutually exclusive choice among URLs, publishers, or weekdays; and there may be more constraints for business rules.

The optimal solution is:  $x_{14}^*(1) = 1$ ;  $x_6^* = 100$ ;  $x_8^*(1) = 1$ ;  $x_{11}^*(9) = 1$  (obtained by using SAS/OR, proc lp; see SAS Institute Inc. (1999a, b)). That is, within the budget, the most effective banner should contain the elements:

width=100, weekday=Wednesday, URL=U13, portal=AOL

with an expected click-through rate of 0.31021. The banner without these elements would perform worse statistically. It is worthwhile to point out that the *optimal* banner is a *new* banner which is not in the existing collection. This example demonstrates the failure of the

Table 3: The RP Matrix

	Portal 1	Portal 2	...	Portal M
Cluster 1	$Banner_{1,1}$	$Banner_{1,2}$	...	$Banner_{1,M}$
Cluster 2	$Banner_{2,1}$	$Banner_{2,2}$	...	$Banner_{2,M}$
...	...	...	...	...
Cluster L	$Banner_{L,1}$	$Banner_{L,2}$	...	$Banner_{L,M}$

conventional method which selects the “good” banners from a pool of existing ones rather than the optimal feasible one.

## 5. The Banner Information Repository and Advertising Management

In reality, many banners need to be created in order to attract a wide spread of customers. Because the optimization and predictive models proposed in Sections 3 and 4, respectively, are based on web data and a quantitative modeling approach, rather than an artistic/aesthetic one, as many companies are currently using, it allows one to improve and to manage the banner advertising in a dynamic, cyclic, and automatic way.

We propose RP (Remodeling Platform) and OP (Optimization Platform) matrices for the purpose of updating, filtering good/bad banners, as well as organizing the banner ads information repository.

The visitors are clustered according to their purchasing history, Internet browsing behavior, and/or other possible criteria. The base matrix of RP is two-dimensional as shown in Table 3. One dimension represents the user clusters and the other – the publishers (portals). Assume  $L$  clusters and  $M$  portals. The element in each  $cell_{i,j}$  is a banner designed for  $cluster_i$  and should be published by  $portal_j$ .

On the top of the base RP matrix, extra dimensions are possible. The number of extra dimensions depends on the number of parameters that are independent of the company’s decision. For example, “Holiday” could be an extra parameter for which companies need to create banners for holiday sales to different clusters, published in different portals.

Another matrix, denoted by OP (see Table 4), is for storing banner components and the

Table 4: The OP Matrix

	Click-Through Rate $Z$	Component $x_1$	...	Component $x_k^i$
$Banner_{1,1}$	0.03	5		0
$Banner_{1,2}$	0.10	3		1
...	...	...		...
$Banner_{1,M}$	0.08	4		0
...	...	...		...
$Banner_{L,M}$	0.01	7		0

click-through rate for every banner in the RP matrix.

Upon initialization, historical banners and their associated data are used to fill in the RP and OP matrices. If there are not enough data, trial banners need to be posted for data collection purposes. Then, the banner advertising optimization cycles start. Each cycle includes the following steps:

1. Fill the OP matrix with the data gained from the last advertising cycle.
2. Find out the optimal banner for each cluster. On OP:

Loop for cluster  $i=1$  to  $L$

- Call the predictive model (6) based on data from  $(i - 1)m + 1$  to  $iM$  rows;
- Solve the mixed integer programming model (1)-(5);
- Output design of  $banner_{i,k}$ , in which the best  $portal_k$  is indicated as part of the outcome;

End loop

3. Create improved banners and refill the RP matrix. On RP:

Loop for cluster  $i=1$  to  $L$

- Update  $cell_{i,k}$  with optimal  $banner_{i,k}$ ;
- Update  $cell_{i,j}, j \neq k$ , with trial banners for data collecting purpose;

End loop

4. Submit banners to portals. On RP:

Loop for cluster  $i=1$  to  $l$

- Submit the optimal  $banner_{i,k}$  in  $column_k$  to  $portal_k$ ;
- Submit all trail banners in  $banner_{i,j}, j \neq k$ , to  $portal_j$ ;

End loop

5. Repeat Steps 1 through 4 after a time  $T$  for one advertising cycle.

Note two things here. First, for publishers that have the capability to design banners on the fly such as Yahoo! SmartAds, in Step 3, each element in RP can be a link to the set of selected components of that optimized banner instead of the banner itself. This gives room for publishers' dynamic online composing. Otherwise, all the steps are offline. The company marketers analyze the result of remodeling, apply the optimized design to new banners and make design decisions for trail banners in Step 2. Another issue is that the advertising cycle time  $T$  purely depends on different companies' business strategies.

From the above steps we see that, since trial banners are not for the purpose of driving the click-through rate, companies do not have to spend large amounts of financial resources on them. Instead, they can be taken from previously created banners or from banners created for other clusters. The only important thing is that trial banners must collectively contain all the banner components so that predictive and optimizing models can be based on unbiased data. It is the final, optimized banner or the collection of its design components that drives the click-through rate. Companies need to manage it with the utmost attention in terms of budget and other business resources/conditions.

Besides the benefits of systematically improving banner design, this management mechanism provides data for banner personalization to cluster consumers. The information for banner cyclical remodeling is collected dynamically using banners from visitors in different clusters. Thus, the optimized banners (output of Step 1 in an advertising cycle) for all clusters are ready to be used in the next cycle by publishers who have the capability of recognizing and categorizing users in clusters.

The actual implementation of this personalization requires the collaboration of publishers and advertisers. It needs the publisher’s banner personalization scheme, the advertisers’ banner database that bases on the RP and OP matrices, and accessibility to the database from the publisher (or proper software communication between two sides with security considerations). In fact, the approach presented in this paper can be applied by either advertisers or publishers.

## 6. Summary and Conclusions

This paper presents an integrated framework for more effective banner advertising that is scientifically-based. Using the web data collected in the most recent banner advertising cycle, a statistical predictive model evaluates the banner components and quantifies the contribution of components to banner performance. By maximizing the click-through rate, the solution of a mixed integer programming model yields the optimal solution through the selection of the “best” banner elements. To gain further improved banners, in a dynamic context, a cyclical learning scheme, through a well-organized repository provides an appropriate platform for the implementation of the models and the accompanying mathematical software for model solution.

The entire design of this scheme is user-oriented; thus, banners are created for different clusters in each advertising cycle dependent on web data collected from those clusters. The self-learning style fits this nonintrusive banner personalization. For the company that uses these banners on its own pages, the personalization can be implemented on the site of the company. Otherwise, the publishers should be provided with the banner database containing the RP matrix (Remodeling Platform). Based on the optimized ready-to-use banners or sets of components for designing the optimized banners, more efficient and powerful algorithms may be applied by publishers as they can directly gain web users’ demographic, geographic and behavioral information.

Moreover, there are many issues in our proposed scheme that are worthy of further discussion and investigation. Our next targets are:

- (1) to study the sensitivity and stability of the solution of the mixed integer programming model subject to changes in the data provided by the predictive model;
- (2) to also address possible solutions for the cooperation between the publishers and the

companies providing the database of said framework to ensure that the advertising procedure remains seamless and efficient;

(3) to conduct empirical tests. We have two options: a) to test our model in a company's actual publication procedure, or b) to test our model on a self-created website. Option a) requires a company to accept our research into its business procedure, at least for the period of one publishing cycle; Option b) requires that the website be sophisticated enough to record clicks in different regions of a page.

Thus, together with two other papers (Zhao and Nagurney (2005, 2008)), we have furthered a research stream that addresses how optimization can be applied to all phases of Internet marketing, beginning with the design of advertisements; to the determination of the budget allocation among Internet media; and, finally, to the computation of the budget allocation among all media. We would like to also point out that the methodology proposed in this paper is not limited by its application to the banner. It can also be applied to other Internet marketing displays. Indeed, if we consider the webpage itself as a composition of many components, then the mathematical essence of our proposal remains the same.

## **Acknowledgments**

The authors are indebted to the two anonymous reviewers and to the Editor for many helpful suggestions on an earlier version of this paper.

## **References**

- Almquist E. and Wyner G. (2001) Boost Your Marketing ROI with Experimental Design, *Harvard Business Review*, October, 5-11.
- Amiri, A. and Menon, S. (2004) Scheduling Banner Advertisements on the Web, *INFORMS Journal on Computing*, 16, 95-105
- Anderson, D., Buchheit, P., Carobus, A. P., Cui, Y., Dean, J. A., Harik, G. R., Jidal, D., Shivakumar, N. (2006) Serving Advertisements Based on Content, Patent # 7,136,875, US Patent & Trademark Office, Patent Application Full Text and Image Database, November 14.

- Chandon, J. L. and Chtourou, M. S. (2005) Factors Affecting Click-Through Rate, *Online Consumer Psychology: Understanding and Influencing Consumer Behavior in the Virtual World*, C. P. Haugtvedt, K. A. Machleit, and R. Yalch, Editors, Lawrence Erlbaum Associates Publishers, Mahwah, New Jersey, 143-166.
- Chatterjee, P., Hoffman, D. L., and Novak, T. P. (2003) Modeling the Clickstream: Implications for Web-based Advertising Efforts, *Marketing Science* 22, 520-541.
- Chickering, D., and Heckerman, D. (2003) Targeted Advertising with Inventory Management, *Interfaces* 33, 71-77.
- Dash Optimization (2002) Special Ordered Sets;  
<http://www.optiware.co.kr/filedown/whitepapers/SpecialOrderedSets.pdf>
- Gauzente, C., and Ranchhod, A. (2001) Ethical Marketing for Competitive Advantage on the Internet, *Academy of Marketing Science Review* 5(4).
- Kazienko, P., and Adamski, M. (2007) AdROSA-Adaptive Personalization of Web Advertising, *Information Sciences* 177, 2269-2295.
- Langville, A. N. and Meyer, C. D. (2006) *Google's Pagerank and Beyond: The Science of Search Engine Rankings*, Princeton University Press, Princeton, New Jersey.
- Lohtia, R., Donthu, N. and Hershberger, E. (2003) The Impact of Content and Design Elements on Banner Advertising Click-through Rates, *Journal of Advertising Research* 43, 410-418.
- Mitchell, A., and Valenzuela, A. (2005) How Banner Ads Affect Brand Choice Without Click-Through, *Online Consumer Psychology: Understanding and Influencing Consumer Behavior in the Virtual World*, C. P. Haugtvedt, K. A. Machleit, and R. Yalch, Editors, Lawrence Erlbaum Associates Publishers, Mahwah, New Jersey, 125-142.
- SAS Institute Inc. (1999a) SAS OnlineDoc SAS/STAT User's Guide, Cary, North Carolina.
- SAS Institute Inc. (1999b) SAS OnlineDoc SAS/IML User's Guide, Cary, North Carolina.
- Story, L. (2007) Online Customized Ads Move a Step Closer, *New York Times*, July 2.

Tomlin, J. (2000) An Entropy Approach to Unintrusive Targeted Advertising on the Web, *Computer Networks* 33, 767-774.

Trochim, W. M. K. (2006) Research Methods Knowledge Base,  
<http://www.socialresearchmethods.net/kb/index.php>

Yahoo! (2007) Introducing Yahoo! SmartAds;  
<http://advertising.yahoo.com/central/marketing/smartads.html>

Yoon, S. (2003) An Experimental Approach to Understanding Banner Adverts' Effectiveness, *Journal of Targeting, Measurement and Analysis for Marketing* 11, 255-272.

Zhao, L., and Nagurney, A. (2005) A Network Modeling Approach for the Optimization of Internet-Based Advertising Strategies and Pricing with a Quantitative Explanation of Two Paradoxes, *Netnomics* 7, 97-114.

Zhao, L., and Nagurney, A. (2008) A Network Equilibrium Framework for Internet Advertising: Models, Qualitative Analysis, and Algorithms, *European Journal of Operational Research* 187, 456-472.